### Build Trust, Reduce Crime: Implementing Collective Efficacy in Communities

Overview and Implementation Ideas

Dr. Craig D. Uchida

Dr. Shellie E. Solomon

Cmdr. Marlene Pardue (Ret.)

**MSU Fellows Academy** 

March 2021



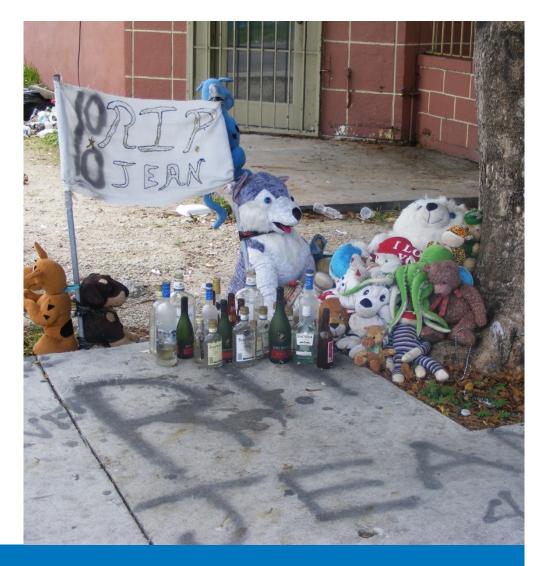
#### **Overview**

- Introductions
- Crime Control and Crime Prevention
- Collective Efficacy Defined
  - How does it work in communities?
- What do you do?
- Miami-Dade and Nashville CE Projects



### **Crime Control and Crime Prevention**

- How do we reduce and prevent crime?
- How do we encourage communities, neighborhoods, and people to assist in crime control?
- How do police play a role in this effort?
- How can police increase public trust?



## What is the Theory of Collective Efficacy?

Collective efficacy involves:

- Willingness to intervene
- Social cohesion and trust
- Ability to mobilize informal social control

#### **Social Cohesion**

- Trust and sense of belonging to a community
- Social investment in a neighborhood



### **Collective Efficacy**

 How willing are residents to take responsibility for what goes on in their neighborhood?



### How willing...

...are residents to allow local teenagers to hang out on street corners *and* intimidate passersby?



#### What about...

...kids who spray paint graffiti on the walls?



#### Will residents...

...allow loud arguments or fights to go on in their

neighborhoods?





#### **Collective Efficacy**



# Research Bases for Collective Efficacy

The Research Base:

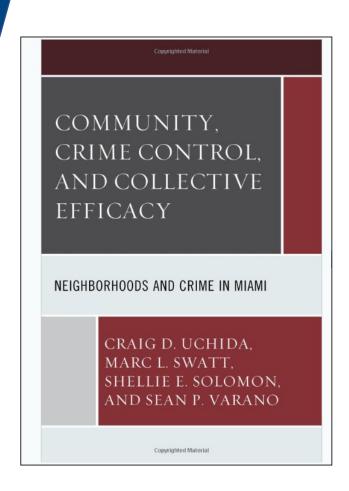
Sampson, et al (1990s)

... citizens' willingness to intervene and doing something about incidents have stronger influences than race, ethnicity or income in reducing a neighborhood crime rate ...

The Research Base:

Uchida, Swatt, Solomon & Varano (2015):

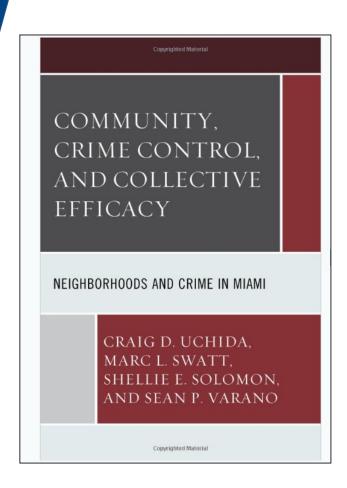
- Older residents had higher CE than younger ones
- Residents using neighborhood resources had higher social cohesion
- Poorer residents had lower perceptions of CE



The Research Base:

Uchida, Swatt, Solomon & Varano (2015):

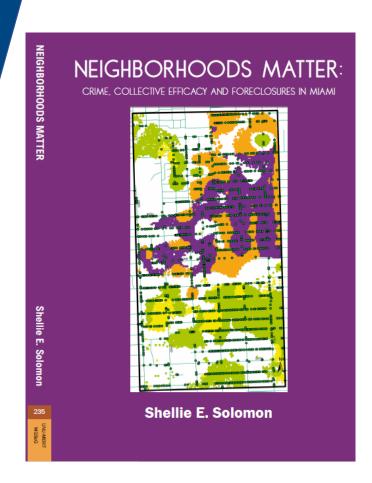
- Residents with high CE had higher satisfaction with police than those with lower CE
- Residents with high social cohesion had lower perceptions of fear of crime



The Research Base:

#### Solomon (2019):

- Re-affirmed that when collective efficacy is high, crime is low and vice versa
- Significant clusters of CE exist in microneighborhoods
- Targeting resources in specific areas is better than broader approaches.
- CE mitigates effects of foreclosures on crime



### **Questions?**





# How do we implement CE?

- Examples from the field:
  - The Nashville Experience

 Miami-Dade: A Data-Driven Transformation





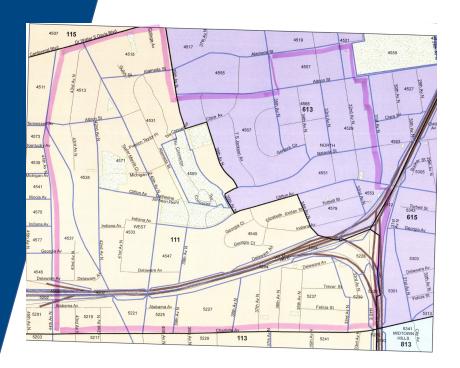
# The Nashville Experience

- Implemented CE in 2017-18
- Two districts West and North
- Successful in West, but less so in North
- Fast forward to 2020 –
- Post-protests; new chief; new directions
- Now CE is a department wide effort



### **Lessons learned from 2018**

- Do your homework and the prep work
- Understanding and Selecting an area
  - Social issues
  - Crime issues
  - Quality of Life Issues
  - Other issues



#### **Lessons learned from 2018**

- Obtain buy-in from stakeholders
- Train command staff, supervisors, and officers
- Develop tools for implementation



### Measures of Success in the West Precinct

 Significant crime reduction in the CE area in the first year

Continued through current year

Dramatically increased social cohesion

 Improved relationships between law enforcement and the community



#### What's Happening Now?

- Conducted Command Staff Training
- Trained the Community Engagement Teams across the Department
- Selected supervisors and officers
- Currently identifying locations and problems by using data and knowledge



#### What's Happening Now?

 Teams are in place; officers are starting to interact with people

 Some teams are having to reevaluate what has been occurring prior to the training.

Developing solutions

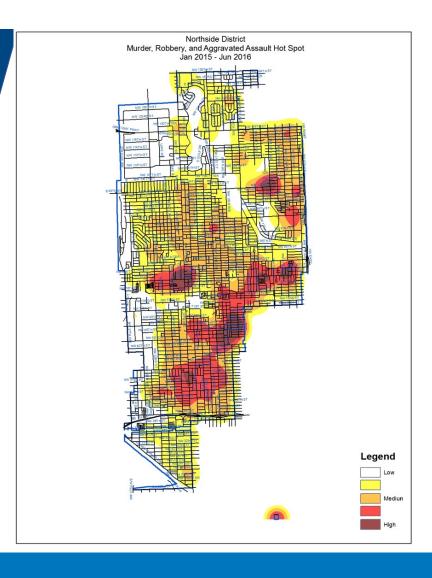
Individual Teams / Team meetings



### **Questions?**

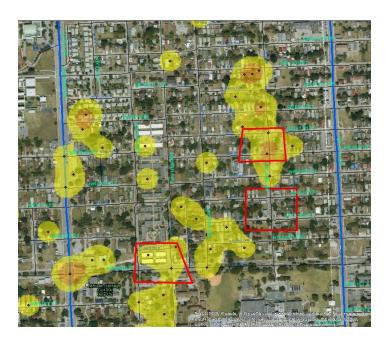


### Miami-Dade: A Data-Driven Approach



### Miami-Dade

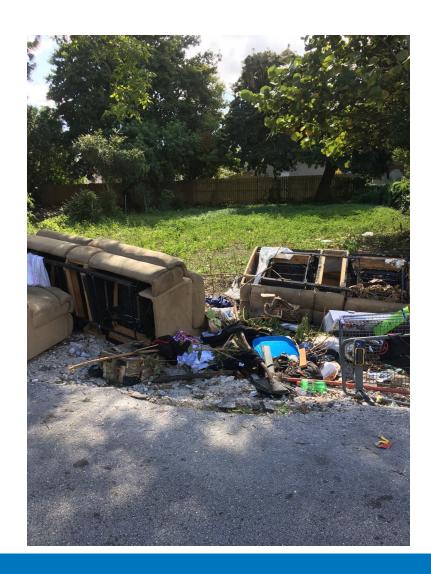




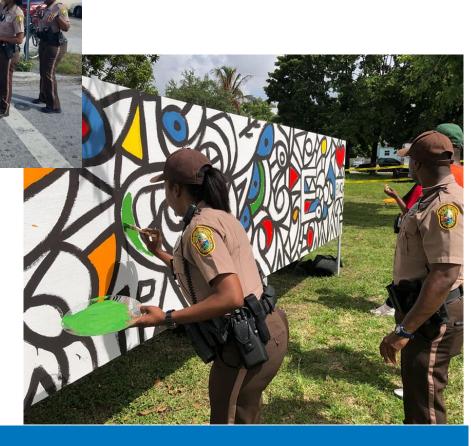
### **S.S.O.**







### Miami-Dade



### **Questions?**



### **Next Steps**

- Can you implement CE?
- What type of assistance do you need?



### Metro Nashville Police Community Engagement Video



#### **Contact Information**

Dr. Craig D. Uchida

cduchida@gmail.com

Dr. Shellie E. Solomon

DrSesolomon@gmail.com



Commander Marlene Pardue (Ret.)

Mpardue723@gmail.com